# Yavapai College FY17-18 Budget

MAY, 2017

# Budget

A budget is a list of all planned revenues and expenses

Yavapai College's budget is the Mission, Vision and Governing Board Ends stated in monetary terms

# Budget Timeline

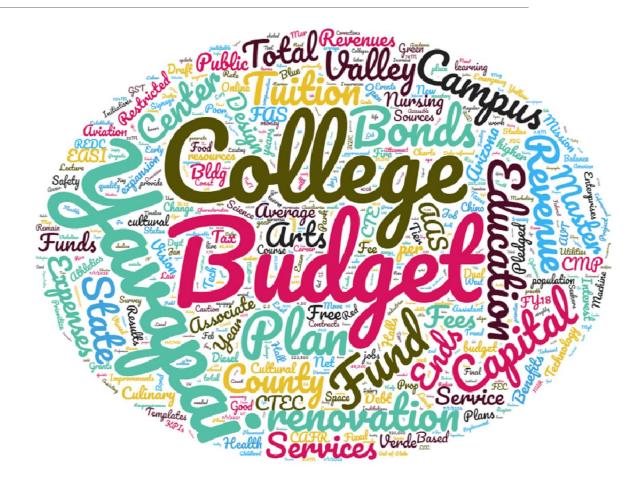
Jan: Environment Overview/ Preliminary Assumptions

Feb: Budget Work Study/ Revenue Budget Approval

Mar: Capital Budget Draft

Apr: Draft Budget Review & Feedback

May: Final Budget Approval and Truth in Taxation Hearing (if needed)



# Who is Yavapai College?

## Mission

...to provide quality higher learning and cultural resources ...

## Vision

We will make Yavapai County a premier place to learn, to work, and to live

## **Board Ends**:

YC exists so communities within Yavapai County are equipped with the vision and skills to create a sustainable economic environment at a justifiable cost

### 1. Education Ends

- Job Seekers, Transfer, Lifelong Learners
- 2. Economic Ends
  - Help communities generate/ sustain jobs
- 3. Community Ends
  - Provide access to vibrant social and cultural life

# Goal 1 Education

Adult Basic Education

**Dual Credit** 

**Developmental Education** 

Transfer

**Career Technical** 









Continuing Education

# Goal 2 Economic Development

Regional Economic Development Center

- Non-credit Custom Training
- Economic Impact & Policy Analyses
- SBDC
- Job Placement

Credit Coursework

- Allied Health
- Business
- Career Technical
- Public Safety







# Goal 3 Cultural Enrichment

## Classes

- 2000+ face-to-face, 500+ online
- OLLI & Edventures
- College for Kids

## Art Galleries

### Libraries

• 20% of County system

## Community Events

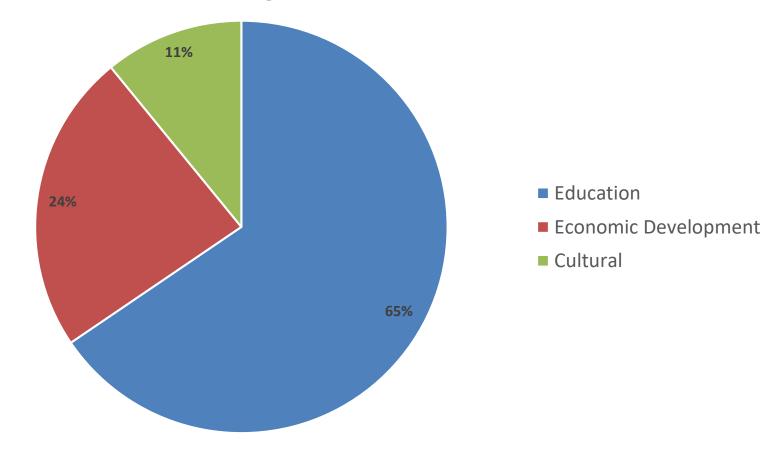
- Live
- Movies & Satellite

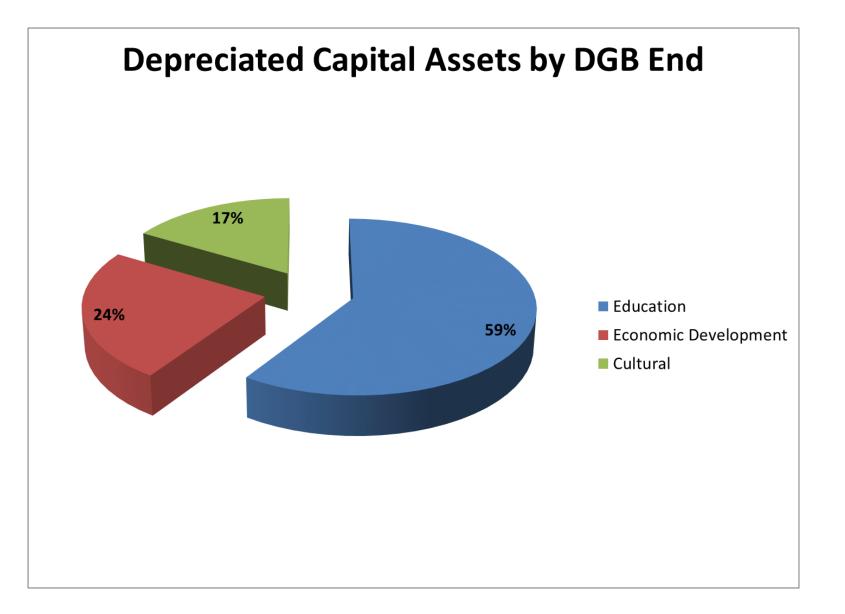






## FY18 Current Fund Budget by DGB End





# State Budget Forms

### YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

#### BUDGET FOR FISCAL YEAR 2018 SUMMARY OF BUDGET DATA

|      |   |  | Increase/Decrease<br>From Budget 2017<br>To Budget 2018                                       |          |
|------|---|--|---|----------|
| I.   | CURRENT GENERAL AND PLANT FUNDS   | Budget Budget<br>2018 2017   | Amount %  |          |
|      | A. Expenditures:<br>Current General Fund<br>Unexpended Plant Fund<br>Retirement of Indebtedness Plant Fund<br>TOTAL     | \$ 44,608,000 \$ 44,161,000   10,971,500 11,648,400   6,903,300 6,896,000   \$ 62,482,800 \$ 62,705,400  | \$ <u>447,000</u><br>(676,900)<br>7,300<br>(222,600)<br><u>1.0%</u><br>-5.8%<br>0.1%<br>-0.4% |          |
|      | B. Expenditures Per Full-Time Student Equivale<br>Current General Fund<br>Unexpended Plant Fund<br>Projected FTSE Count | nt (FTSE):<br>\$ 12,822 /FTSE \$ 12,694 /FTSE<br>\$ 3,154 /FTSE \$ 3,348 /FTSE<br>3,479 3,479  | \$ 128 /FTSE 1.0%<br>\$ (195) /FTSE -5.8%   |          |
| II.  | TOTAL ALL FUNDS ESTIMATED PERSONNEL   | COMPENSATION   |   |          |
|      | Employee Salaries and Hourly Costs<br>Retirement Costs<br>Healthcare Costs<br>Other Benefit Costs<br>TOTAL              | \$   29,430,000   \$   28,670,000     3,018,000   2,876,000   2,876,000     3,788,000   3,661,000   2,790,000     2,904,000   2,790,000   37,997,000 | 760,000   2.7%     142,000   4.9%     127,000   3.5%     114,000   4.1%     1,143,000   3.0%  | +        |
| III. | SUMMARY OF PRIMARY AND SECONDARY  | PROPERTY TAX LEVIES AND RATES  |   |          |
|      | A. Amount Levied:<br>Primary Tax Levy<br>Secondary Tax Levy<br>TOTAL LEVY   | \$ 43,910,500 \$ 43,228,500   4,928,800 4,974,800   \$ 48,839,300 \$ 48,203,300  | \$ 682,000<br>(46,000)<br>\$ 636,000<br>1.3%  | <b>~</b> |
|      | B. Rates Per \$100 Net Assessed Valuation:<br>Primary Tax Rate<br>Secondary Tax Rate<br>TOTAL RATE                      | 1.7827   1.8439     0.2001   0.2122     1.9828   2.0561  | (0.0612)   -3.3%     (0.0121)   -5.7%     (0.0733)   -3.6%                                    | <b>+</b> |
| IV.  | MAXIMUM ALLOWABLE PRIMARY PROPER<br>A.R.S. §42-17051  | IY TAX LEVY FOR FISCAL YEAR 2018 PURSUANT  | TO \$ 48,615,192  |          |

\$

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V. AMOUNT RECEIVED FROM PRIMARY PROPERTY TAXES IN FISCAL YEAR 2017 IN EXCESS OF THE MAXIMUM ALLOWABLE AMOUNT AS CALCULATED PURSUANT TO A.R.S. §42-17051

#### YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

#### BUDGET FOR FISCAL YEAR 2018 RESOURCES

|   |               | CURRENT FUNDS |              | PLANT         | FUNDS         |       |               |                |           |
|---|---------------|---------------|--------------|---------------|---------------|-------|---------------|----------------|-----------|
|   | General       | Restricted    | Auxiliary    | Unexpended    | Retirement of | Other | Total         | Total          | %         |
|   | Fund          | Fund          | Fund         | Plant Fund    | Indebtedness  | Funds | All Funds     | All Funds      | Increase/ |
|   | 2018          | 2018          | 2018         | 2018          | 2018          | 2018  | 2018          | 2017           | Decrease  |
| BEGINNING BALANCES-July 1*                    |               |               |              |               |               |       |               |                |           |
| Restricted                                    | \$            | \$ 419,600    | \$           | s             | \$ 759,000    | s     | \$ 1,178,600  | \$ 1,131,000   | 4.2%      |
| Unrestricted                                  | 9,475,100     |               | 581,900      | 9,229,600     |               |       | 19,286,600    | 18,475,000     | 4.4%      |
| Total Beginning Balances                      | \$ 9,475,100  | \$ 419,600    | \$ 581,900   | \$ 9,229,600  | \$ 759,000    | s     | \$ 20,465,200 | \$ 19,606,000  | 4.4%      |
|   |               |               |              |               |               |       |               |                |           |
| REVENUES AND OTHER INFLOWS                    |               |               |              |               |               |       |               |                |           |
| Student Tuition and Fees                      |               |               |              |               |               |       |               |                |           |
| General Tuition                               | \$ 9,440,000  | S             | \$ 859,300   | S             | \$            | S     | \$ 10,299,300 | \$ 10,435,300  | -1.3%     |
| Out-of-District Tuition                       | 100,000       |               |              | ·             |               |       | 100,000       | 75,000         | 33.3%     |
| Out-of-State Tuition                          | 615,000       |               |              |               |               |       | 615,000       | 573,000        | 7.3%      |
| Student Fees                                  | 341,500       |               |              |               |               |       | 341,500       | 310,000        | 10.2%     |
| Tuition and Fee Remissions or Waivers         | 250,000       |               |              |               |               |       | 250,000       | 250,000        |           |
| State Appropriations                          |               |               |              |               |               |       |               |                |           |
| Maintenance Support                           | 640,000       |               |              |               |               |       | 640,000       | 800,000        | -20.0%    |
| Maintenance Support - STEM                    |               | 639,100       |              |               |               |       | 639,100       | 774,400        | -17.5%    |
| Equalization Aid                              |               |               |              |               |               |       |               |                |           |
| Capital Support                               |               |               |              |               |               |       |               |                |           |
| Property Taxes                                |               |               |              |               |               |       |               |                |           |
| Primary Tax Levy                              | 35,620,000    |               |              | 8,290,500     |               |       | 43,910,500    | 43,228,500     | 1.6%      |
| Secondary Tax Levy                            |               |               |              |               | 4,928,800     |       | 4,928,800     | 4,974,800      | -0.9%     |
| Property Tax Contingency                      | (150,000      | )             |              | (45,000)      | (30,000)      |       | (225,000)     | (225,000)      |           |
| Gifts, Grants, and Contracts                  |               | 12,476,400    |              |               |               |       | 12,476,400    | 12,849,000     | -2.9%     |
| Sales and Services                            |               |               | 2,127,400    |               |               |       | 2,127,400     | 2,069,400      | 2.8%      |
| Investment Income                             | 45,000        |               |              | 25,000        | 10,000        |       | 80,000        | 80,000         |           |
| State Shared Sales Tax                        |               | 700,000       |              |               |               |       | 700,000       | 675,000        | 3.7%      |
| Other Revenues                                | 416,500       |               | 682,600      | 20,000        |               |       | 1,119,100     | 1,197,200      | -6.5%     |
| Proceeds from Sale of Bonds                   |               |               |              |               |               |       |               |                |           |
| Total Revenues and Other Inflows              | \$ 47,318,000 | \$ 13,815,500 | \$ 3,669,300 | \$ 8,290,500  | \$ 4,908,800  | s     | \$ 78,002,100 | \$ 78,066,600  | -0.1%     |
|   |               |               |              |               |               |       |               |                |           |
| TRANSFERS                                     |               |               |              |               |               |       |               |                |           |
| Transfers In                                  | 100,000       |               | 1,269,700    | 1,000,000     | 1,844,500     |       | 4,214,200     | 4,747,700      | -11.2%    |
| (Transfers Out)                               | (3,710,000    | (100,000)     | (404,200)    |               |               |       | (4,214,200)   | (4,747,700)    | -11.2%    |
| Total Transfers                               | (3,610,000    | (100,000)     | 865,500      | 1,000,000     | 1,844,500     |       | -             | -              |           |
|   |               |               |              |               |               |       |               |                |           |
| Less:   |               |               |              |               |               |       |               |                |           |
| District Governing Bd - Designated Amount     |               |               |              |               |               |       |               |                |           |
| Per Financial Stability Policy                | (8,409,000    | )             |              |               |               |       | (8,409,000)   | (4,833,000)    | 74.0%     |
| District Governing Bd - Designated Into       |               |               |              |               |               |       |               |                |           |
| Capital Projects Accumulation Account         |               |               |              | (7,300,000)   | )             |       | (7,300,000)   | (8,400,000)    | -13.1%    |
|   |               |               |              |               |               |       |               |                |           |
| Total Resources Available for the Budget Year | \$ 44,774,100 | \$ 14,135,100 | \$ 5,116,700 | \$ 11,220,100 | \$ 7,512,300  | 2     | \$ 82,758,300 | \$ \$4,439,600 | -2.0%     |

\*These amounts exclude amounts not in spen

m (i.e., prepaids, inventories, and capital assets) or amounts legally or contractually required to be maintained intact

### YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

### BUDGET FOR FISCAL YEAR 2018 EXPENDITURES AND OTHER OUTFLOWS

|  |     | CURRENT FUNDS |     |            |     |           | PLANT FUNDS |            |     |               |     |       |            |            |   |                |           |
|--|-----|---------------|-----|------------|-----|-----------|-------------|------------|-----|---------------|-----|-------|------------|------------|---|----------------|-----------|
|  |     | General       |     | Restricted |     | Auxiliary |             | Unexpended | F   | letirement of |     | Other |            | Total      |   | Total          | %         |
|  |     | Fund          |     | Fund       |     | Fund      |             | Plant Fund | I   | ndebtedness   |     | Funds |            | All Funds  |   | All Funds      | Increase/ |
|  |     | 2018          |     | 2018       |     | 2018      |             | 2018       |     | 2018          |     | 2018  |            | 2018       |   | 2017           | Decrease  |
| TOTAL RESOURCES AVAILABLE FOR THE      |     |               |     |            |     |           | Ι.          |            |     |               |     |       |            |            |   |                |           |
| BUDGET YEAR (from Schedule B)          | \$_ | 44,774,100    | \$_ | 14,135,100 | \$_ | 5,116,700 | \$          | 11,220,100 | \$_ | 7,512,300     | \$_ |       | \$_        | 82,758,300 | 1 | \$ 84,439,600  | -2.0%     |
|  |     |               |     |            |     |           |             |            |     |               |     |       |            |            |   |                |           |
| EXPENDITURES AND OTHER OUTFLOWS        |     | 12 042 000    |     | 0 701 500  | *   | 00.000    |             |            |     |               | •   |       |            | 20.020.100 |   |                | 1.04      |
| Instruction                            | 15- | 17,947,000    | \$_ | 2,791,500  | \$_ | 99,600    | \$.         |            | \$_ |               | ۶_  |       | <u>۶</u> _ | 20,838,100 | 3 | \$ 20,502,500  | 1.6%      |
| Public Service                         | _   | 169,000       |     | 166,000    | -   | 974,500   | Ι.          |            |     |               | _   |       |            | 1,309,500  |   | 1,087,000      | 20.5%     |
| Academic Support                       | _   | 4,552,000     |     | -          | _   |           | Ι.          |            |     |               | _   |       |            | 4,552,000  |   | 4,747,000      | -4.1%     |
| Student Services                       | Ι.  | 5,260,000     | l _ | 1,372,500  |     | 689,200   | Ι.          |            |     |               | _   |       | ╵_         | 7,321,700  |   | 6,781,200      | 8.0%      |
| Institutional Support (Administration) | Ι.  | 8,945,000     | l _ |            |     |           | Ι.          |            |     |               | _   |       | 」_         | 8,945,000  |   | 8,775,000      | 1.9%      |
| Operation and Maintenance of Plant     |     | 6,328,000     |     |            |     |           |             |            |     |               |     |       |            | 6,328,000  |   | 6,270,000      | 0.9%      |
| Scholarships                           |     | 877,000       |     | 9,510,500  |     |           |             |            |     |               |     |       |            | 10,387,500 |   | 11,080,600     | -6.3%     |
| Auxiliary Enterprises                  |     |               |     |            |     | 1,541,200 | ] ]         |            |     |               |     |       | ] ]        | 1,541,200  |   | 1,528,700      | 0.8%      |
| Capital Assets/Maintenance             |     |               |     |            |     |           | ] ]         | 10,721,500 |     |               |     |       | ] ]        | 10,721,500 |   | 11,398,400     | -5.9%     |
| Debt Service-General Obligation Bonds  | 1 - |               |     |            |     |           | 1 1         |            |     | 5,055,800     |     |       | 1 -        | 5,055,800  |   | 5,051,800      | 0.1%      |
| Debt Service-Other Long Term Debt      | 1 - |               |     |            |     |           | 1 .         |            |     | 1,844,500     |     |       | 1 -        | 1,844,500  |   | 1,841,200      | 0.2%      |
| Other Expenditures                     | -   |               | -   |            |     | 1,230,300 | 1 1         |            |     | 3,000         |     |       | 1 -        | 1,233,300  |   | 1,068,300      | 15.4%     |
| Contingency                            |     | 530,000       |     |            |     | 100,000   | ] ]         | 250,000    |     |               |     |       | ] _        | 880,000    |   | 1,150,000      | -23.5%    |
| Total Expenditures and Other Outflows  | \$  | 44,608,000    | \$  | 13,840,500 | \$  | 4,634,800 | \$          | 10,971,500 | \$  | 6,903,300     | \$  |       | \$         | 80,958,100 | 4 | \$ \$1,281,700 | -0.4%     |

Versus Last Year 1.0% -3.0% 7.8% - 5.8% .1%

-.4%

# FY18 Budget Summary

## Total Revenues Down .4%

- Enrollments down
- Aviation down
- <u>No increase</u> in Property Tax Levy

## Increased Unrestricted Expenses

- Inflationary: HW/SW Maint., compensation & benefits, scholarships
- Cyber-security, Culinary, Allied Health, Marketing
- DOL Benefits, AZ Minimum Wage

## **Balanced Budget**

- Re-allocate contingencies
- Re-allocate operating costs
- Reduce capital costs

| Operating Budget         | +1.0% |
|--------------------------|-------|
| Auxiliary Budget         | +7.8% |
| <b>Restricted Budget</b> | -3.0% |
| Capital Budget           | -5.8% |
| Debt Budget              | +.1%  |
|                          |       |
| Overall Budget           | 4%    |

# FY18 Budget

Questions, Discussion, & Request for Adoption